

*48 minutes presentation in short*

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Picked by Zhenya



Linen Yarn, linen thread, Cor...  
YarnStories **\$7.00 USD**



Handmade lamp, lampshad...  
FiligreeCrea... **\$75.00 USD**



Bridal Bow Fascinator, Leaf ...  
BlackbirdsP... **\$283.05 USD**



White hearts wedding garlan...  
HoopsyDais... **\$11.00 USD**



Deer canvas painting, wood...  
inameliart **\$80.00 USD**



Meteorite Jewelry - Sterling S...  
SusanaTelx... **\$51.00 USD**



Red cable scarf loop hand k...  
woolpleasure **\$49.00 USD**



White briefs with meadow flo...  
EgrettaGarz... **\$24.00 USD**



Flowers, Engraving, Illustrati...  
MessProject **\$6.95 USD**



Linen tablecloth square 58"...  
daikuleka **\$35.00 USD**



Coffee Mug, Feather elemen...  
MUNishop **\$15.00 USD**



Celestite sterling silver stud ...  
CraftsGarde... **\$42.00 USD**

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[Cockpit Arts: Digital Storytelling Part 4](#)

Cockpit Arts is a London-based organisation that supports designer-makers with studio space and entrepreneurial coaching. Ellen, an accredited business coach, joined the

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Blogging from her 1930's home - Maria Soxbo, freelance journalist and busy mum of 8 month old twins, lets us into her dream design world for kids.

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# Etsy

GROSS MERCHANDISE SALES



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# Etsy

*AUGUST 2012*

**1.4 Billion page views**

**USD \$76 Million in transactions**


**3.8 Million items sold**

<http://www.etsy.com/blog/news/2012/etsy-statistics-august-2012-weather-report/>

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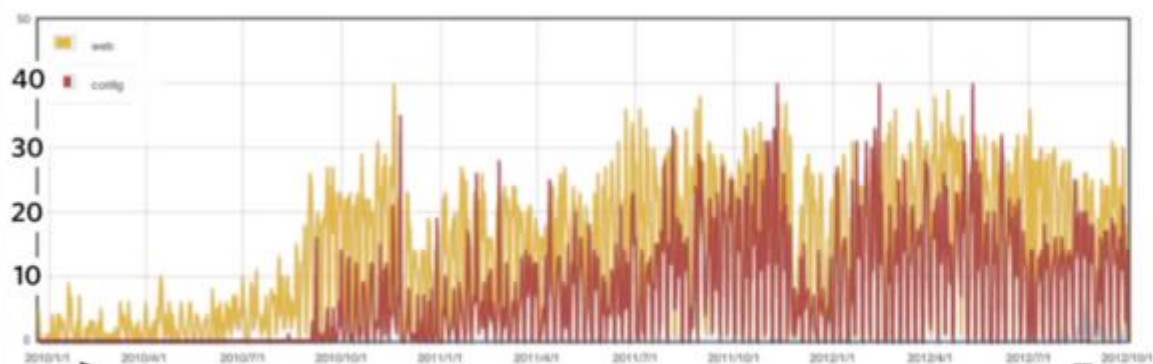
~170 Committers, everyone deploys

credit: martin\_heigan (flickr)



goto:

Deployments Per Day (US/Eastern)



Very end of 2009

Today



- + DevOps
- + Working on mainline, trunk, master
- + Feature flags
- + Branching in code





Deploy to Production

goto:



Then  
2009

Just before we  
started using CD

Now  
2010-today

goto;  
conference



## Then

6-14 hours

"Deployment Army"

Highly orchestrated  
and infrequent

## Now

15 mins

1 person

Rapid release  
cycle

## Then

Special event and  
highly disruptive

## Now

Commonplace and  
happens so often  
we cannot keep up

Managers is not even known of what is  
deployed during the day.  
The engineering team of 2-6 people takes  
care of that.



## Then

Release branch,  
database schemas,  
data transforms,  
packaging,  
rolling restarts,  
cache purging,  
scheduled downtime

## Now

Mainline,  
minimal linking  
and building,  
rsync,  
site up





Then

Slow  
Complex  
Special

Now

Fast  
Simple  
Common



**1ST DAY**

Add your photo to Etsy.com.

“You deploy on your first working day.  
You directly get a feeling of what you do is  
being used.”



## Continuous Deployment

Small, frequent changes.  
Constantly integrating into production.  
30 deploys per day.



Software Deploy  $\neq$  Product Launch







Code deploys: ~ every 15-20 minutes  
Schema changes: Thursday

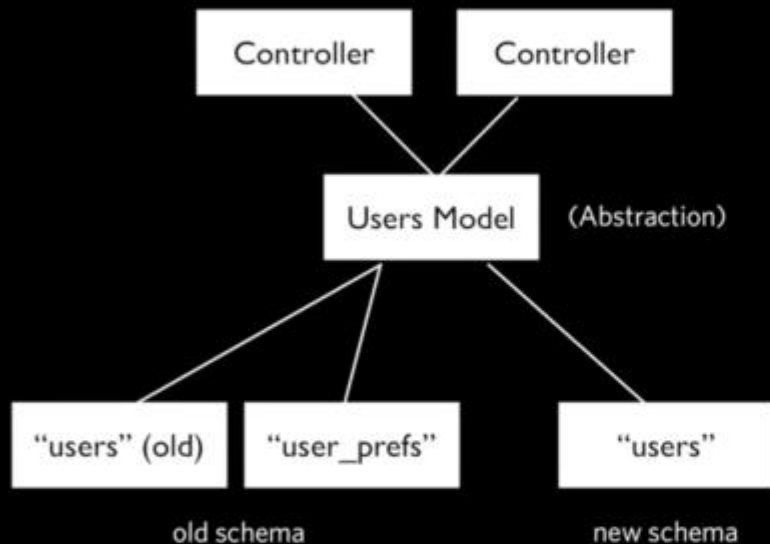


**gato:**

0. Add new version to schema
1. Write to both versions
2. Backfill historical data
3. Read from new version
4. Cut-off writes to old version



## ***"Branch by Abstraction"***



[http://paulhammant.com/blog/branch\\_by\\_abstraction.html](http://paulhammant.com/blog/branch_by_abstraction.html)

<http://continuousdelivery.com/2011/05/make-large-scale-changes-incrementally-with-branch-by-abstraction/>





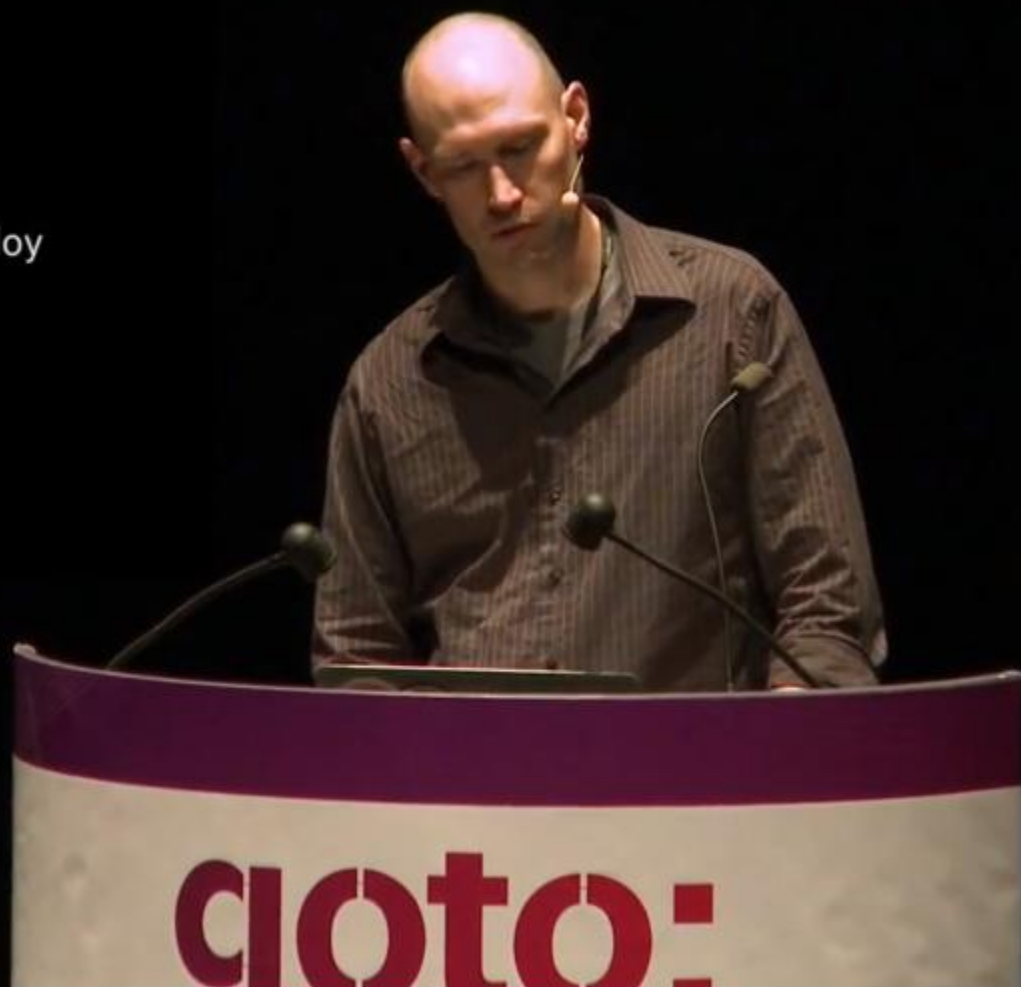
We do fairly little planning in terms of writing things down.  
But we have high code visibility.  
Our teams aren't siloed, they are working at the same place.  
There is nothing like – “My code, don't touch it”.



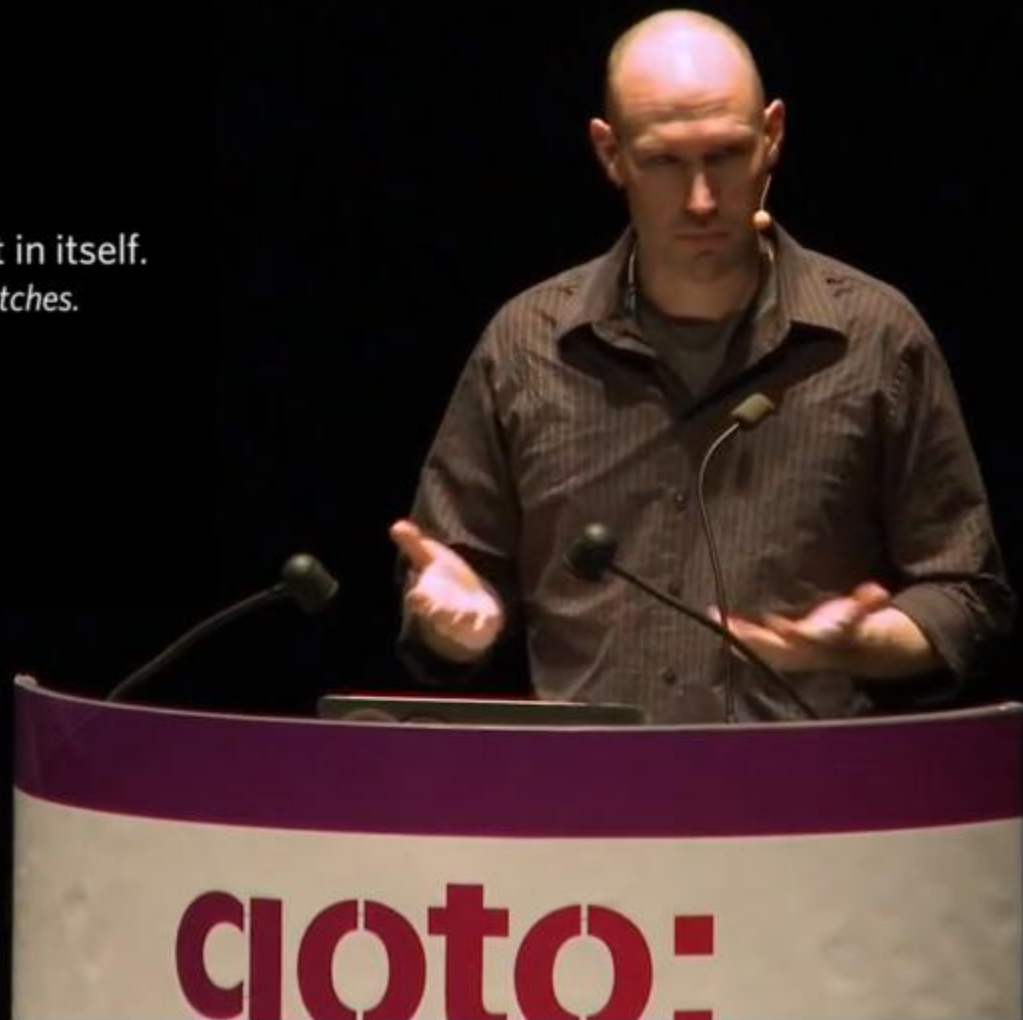
**Code review** before commit



**Automated tests** before deploy



Integrating with production is a test in itself.  
*We do this frequently and in small batches.*





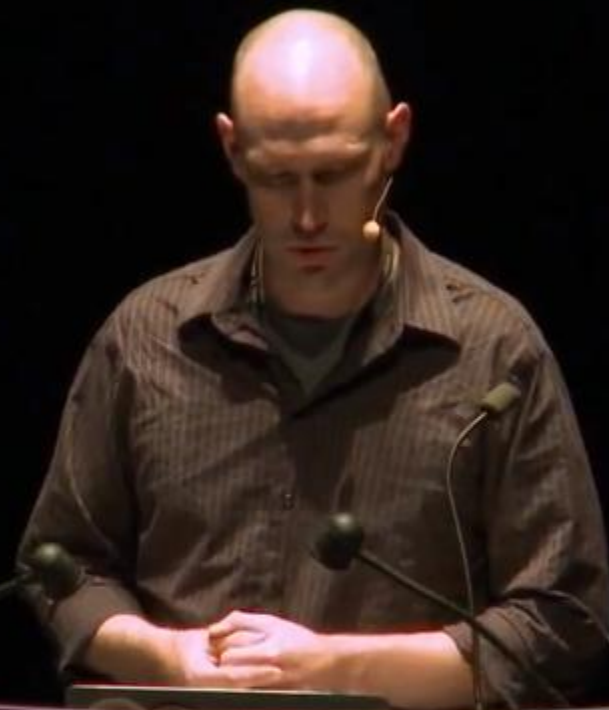
Kill things that don't work.



Your assumptions will be wrong  
once you've scaled 10x.



# Dev $\neq$ Prod



More database servers in prod.  
Bigger database hardware in prod.  
More web servers.  
Various replication schemes.  
Different versions of server and OS software.  
Schema changes applied at different times.  
Physical hardware in prod.  
More data in prod.  
Legacy data (7 years of odd user states).  
More traffic in prod.  
Wait, I mean MUCH more traffic in prod.  
Fewer elves.  
Faster disks (SSDs) in prod.

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“This is how we made in the past.  
That was shown fairly unusable.”

Dev → QA → Staging → Prod

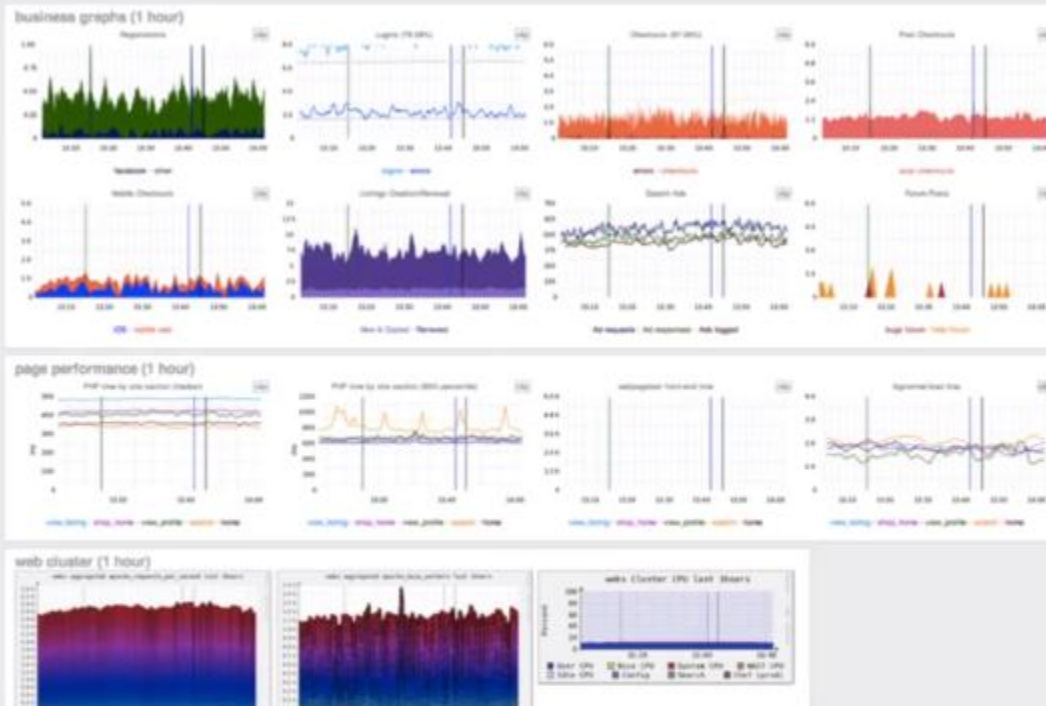


“Actually, today we still have one dev environment.”

Dev → Pre-Prod → Prod



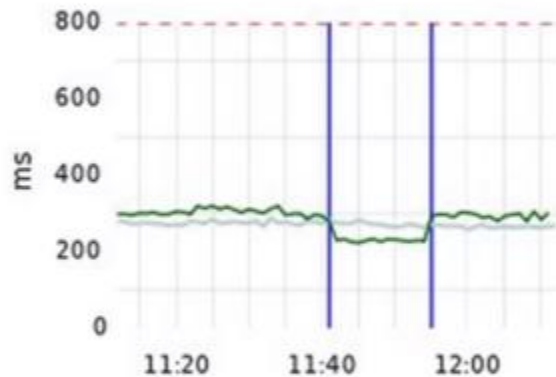
“Metrics are visible to everybody. Metrics like: Network traffic, page hits and how much money we are doing throughout the day.”



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Homepage (95th perc.)



**Surprise!!!**

Turning off multi-language support improves our page generation times by up to 25%.





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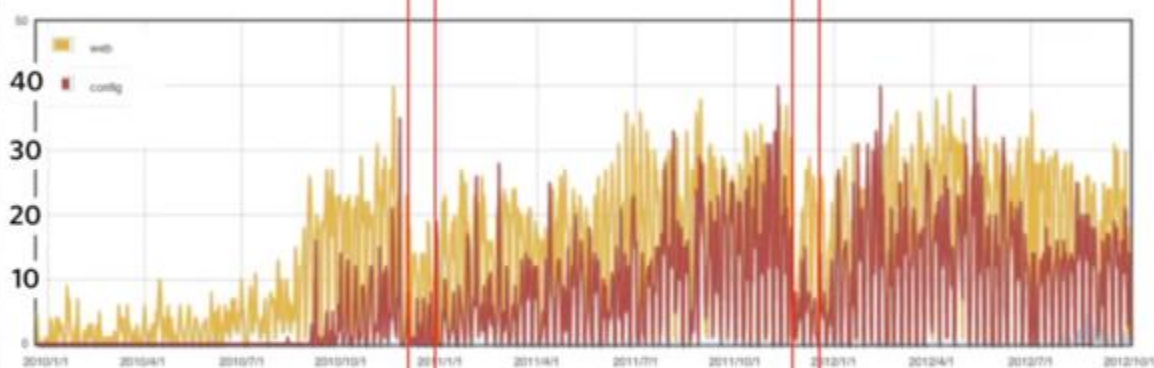
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Deployments Per Day (US/Eastern)



Release Managers: 0



goto;

**Q:** How do you involve business?

**A:** “We have a high level of 3 month planning, after that the team runs on their own. Of course with constant monitoring of what is working and what is not. So very decentralized and highly flexible.”





48 minutes

<http://www.youtube.com/watch?v=JR-ccCTmMKY>